| Form | Q | 9 | N |
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## PUBLIC DISCLOSURE COPY

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STATE REGISTRATION NO. C0252349

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

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Department of the Treasury Internal Revenue Service

For the 0040 color deriver

Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.



| АГ   | or the               | and and a calendar year, or tax year beginning  | enaing           |  |                             |
|--|----------------------|---|------------------|--|-----------------------------|
| B c  | Check if<br>pplicabl | C Name of organization  |                  | D Employer identification number           |                             |
|  | Addre                | I NATIONAL HOT ROD ASSOCIATION  |                  |  |                             |
|  | Name<br>Chang        | e Doing business as   |                  | 95-1686172                                 |                             |
|  | Initial<br>return    | Number and street (or P.O. box if mail is not delivered to street address) Room/suite |                  | E Telephone number                         |                             |
|  | Final<br>return      | 2035 FINANCIAL WAY  |                  | 626-914-4761                               |                             |
|  | termir<br>ated       | City or town, state or province, country, and ZIP or foreign postal code              |                  | <b>G</b> Gross receipts \$ 97,102,434.     |                             |
|  | Amen                 | GLENDORA, CA 91741-4602   |                  | H(a) Is this a group re                    | turn                        |
| Applica-<br>tion F Name and address of principal officer: PETER CLIFFORD |                      |   |                  | for subordinates? Yes X No                 |                             |
|  | pendi                | <sup>19</sup> SAME AS C ABOVE   |                  | H(b) Are all subordinates included? Yes No |                             |
| 11   | ax-ex                | empt status: 501(c)(3) X 501(c) ( 6 ) ◀ (insert no.) 4947(a)(1) d                     | or 🗌 527         |  | list. (see instructions)    |
|  |                      | te: WWW.NHRA.ORG  |                  | H(c) Group exemption                       |                             |
|  |                      | organization: 🚺 Corporation 🔄 Trust 🔄 Association 🔄 Other 🕨                           | L Year           |  | State of legal domicile: CA |
|  | art I                | Summary   | 1                |  |                             |
| _  | 1                    | Briefly describe the organization's mission or most significant activities: PRES      | ERVE A           | ND PROMOTE I                               | THE SPORT                   |
| Ce   |                      | OF DRAG RACING AND IMPROVE SAFETY IN THE  |                  |  |                             |
| Activities & Governance  |                      | Check this box 🕨 🔲 if the organization discontinued its operations or dispos          |                  |  | ets.                        |
| ver  |                      |   |                  | 3  | 5                           |
| පී   |                      | Number of independent voting members of the governing body (Part VI, line 1b)         |                  |  | 3                           |
| Š  |                      | Total number of individuals employed in calendar year 2018 (Part V, line 2a)          |                  |  |                             |
| itie   |                      | Total number of volunteers (estimate if necessary)                                    | <u>1370</u><br>0 |  |                             |
| Ę  |                      | Total unrelated business revenue from Part VIII, column (C), line 12                  |                  | 9,689,125.                                 |                             |
| Ă  |                      | Net unrelated business taxable income from Form 990-T, line 38                        |                  |  | 0.                          |
|  |                      | · · · · · · · · · · · · · · · · · · ·   |                  | Prior Year                                 | Current Year                |
|  | 8                    | Contributions and grants (Part VIII, line 1h)   |                  | 0.   | 0.                          |
| Revenue  |                      | Program service revenue (Part VIII, line 2g)  |                  | 94,115,335.                                | 95,681,206.                 |
| eve  | 10                   | Investment income (Part VIII, column (A), lines 3, 4, and 7d)                         |                  | 3,650.                                     | 202,206.                    |
| č  | 11                   | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)              |                  | 659,516.                                   | 1,145,901.                  |
|  |                      | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)    |                  | 94,778,501.                                | 97,029,313.                 |
| Expenses   |                      | Grants and similar amounts paid (Part IX, column (A), lines 1-3)                      |                  | 14,700.                                    | 14,821.                     |
|  | 14                   | Benefits paid to or for members (Part IX, column (A), line 4)                         |                  | 0.   | 0.                          |
|  | 15                   | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)     |                  | 22,996,447.                                | 24,351,521.                 |
|  | 16a                  | Professional fundraising fees (Part IX, column (A), line 11e)                         |                  | 0.   | 0.                          |
|  | b                    | Total fundraising expenses (Part IX, column (D), line 25)                             | 0.               |  |                             |
|  | 17                   | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                          |                  | 70,913,441.                                | 71,163,068.                 |
|  |                      | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)             |                  | 93,924,588.                                | 95,529,410.                 |
|  |                      | Revenue less expenses. Subtract line 18 from line 12                                  |                  | 853,913.                                   | 1,499,903.                  |
| Assets or<br>d Balances  |                      |   |                  | ginning of Current Year                    | End of Year                 |
|  | 20                   | Total assets (Part X, line 16)  |                  | 47,636,612.                                | 49,990,171.                 |
|  | 21                   | Total liabilities (Part X, line 26)   |                  | 17,907,183.                                | 18,760,839.                 |
| -Ind   |                      | Net assets or fund balances. Subtract line 21 from line 20                            |                  | 29,729,429.                                | 31,229,332.                 |
| Pa   | art II               | Signature Block   | •                | · · ·                                      |                             |

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|   | PUBLIC DISCLOSURE COPY            | <b>′</b>             |                                  |  |  |  |
|---|-----------------------------------|----------------------|----------------------------------|--|--|--|
| Sign  | Signature of officer              |                      | Date                             |  |  |  |
| Here  | GLEN CROMWELL , PRESID            |                      |                                  |  |  |  |
|   | Type or print name and title      |                      |                                  |  |  |  |
|   | Print/Type preparer's name        | Preparer's signature | Date Check PTIN                  |  |  |  |
| Paid  | TRACY S. PAGLIA                   | TRACY S. PAGLIA      | 11/14/19 self-employed P00366884 |  |  |  |
| Preparer  | Firm's name <b>MOSS ADAMS LLP</b> |                      | Firm's EIN ▶ 91-0189318          |  |  |  |
| Use Only  | Firm's address 3121 W MARCH LN,   | STE 200              |                                  |  |  |  |
|   | STOCKTON, CA 952                  | 19-2367              | Phone no. 209 - 955 - 6100       |  |  |  |
| May the IRS discuss this return with the preparer shown above? (see instructions)                             |                                   |                      |                                  |  |  |  |
| 832001 12-31-18 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form <b>990</b> (2018) |                                   |                      |                                  |  |  |  |